



<b>Report for:</b>	Cabinet
<b>Title of report:</b>	Strategic Risk Register Q4 2022-23
<b>Date:</b>	12 <sup>th</sup> September 2023
<b>Report on behalf of:</b>	Councillor Sally Symington, Portfolio Holder for Corporate and Commercial Services
<b>Part:</b>	I
<b>If Part II, reason:</b>	Appendix B is a part II appendix. The appendix contains information relating to the financial or business affairs of the Council. Local Government Act 1972, Schedule 12A, Part 1, paragraph 3.
<b>Appendices:</b>	Appendix A- Strategic Risk Register Update Q4 2022-23 Appendix B- Cyber- attack/ data breach Update Q4 2022-23 Appendix C- Risk scoring methodology
<b>a</b>	Cabinet February 2023 Agenda item 13 Strategic Risk Register Update and meeting minutes.
<b>Glossary of acronyms and any other abbreviations used in this report and appendices:</b>	CEE- Climate and Ecological Emergency CLT- Corporate Leadership Team DLUHC- Department for Levelling Up, Housing and Communities. HRA – Housing Revenue Account. The Council’s Housing Landlord function. HTIP- Housing Transformation and Improvement Programme. A review of operational practices within the Housing service. SLT- Strategic Leadership Team. VCS- Voluntary and Community Sector. VFM- Value for Money.

## Report Author / Responsible Officer

Fiona Jump, Head of Financial Services



Fiona.jump@dacorum.gov.uk / 01442 228162 (ext. 2162)

<b>Corporate Priorities</b>	Ensuring efficient, effective and modern service delivery
<b>Wards affected</b>	All
<b>Purpose of the report:</b>	1. To provide committee with an update against the risks identified in the Council's Strategic Risk Register as at Q4 2022-23.
<b>Recommendation to the decision maker:</b>	1. That the quarter 4 update of the Strategic Risk Register for 2022-23 be noted.
<b>Period for post policy/project review:</b>	An update on the Council's Strategic Risk Register is provided to Audit Committee and Cabinet on a quarterly basis.

## 1 Background

- 1.1 Robust risk management supports the delivery of the Council's corporate plan objectives. The Council has a legal obligation to ensure that it has sound risk management arrangements in place.
- 1.2 A review of the significant strategic risks impacting the delivery of the Council's six key corporate plan priorities was undertaken during 2022-23. This review involved Members, the Strategic Leadership Team (SLT), and Corporate Leadership Team (CLT) and the Council's internal auditors. A revised set of strategic risks were produced as follows, to be reported on from quarter 4, 2022-23:

<b>Risk</b>	<b>Risk Owner</b>
<b>Failure to ensure compliance with statutory and legislative requirements.</b>	Chief Executive
<b>Failure to work with Strategic Partners to deliver Corporate priorities</b>	Chief Executive
<b>The Council is subject to a successful cyber-attack and/ or data breach.</b>	Strategic Director (People and Transformation)
<b>We are unable to deliver effective services to residents due to an inability to retain and recruit sufficient competent and skilled resources.</b>	Strategic Director (People and Transformation)
<b>We do not plan in or deliver action early enough to ensure achievement of the CEE statement.</b>	Strategic Director (People and Transformation)
<b>Inability to manage and deliver safe and good quality affordable homes</b>	Chief Housing Officer
<b>Weakening of the Council's Financial Resilience.</b>	Strategic Director (Corporate and Commercial Services) / Chief Finance Officer
<b>Failure to Deliver Place Shaping and Regeneration ambitions.</b>	Strategic Director (Place)

- 1.3 Each risk is owned by a member of the Council's Strategic Leadership Team. Each quarter, they will provide an assessment of the likelihood and impact/ consequence associated with each risk, together with narrative context. This is explained further below.

## 2 Strategic Risk Register Update Q4 2022-23

- 2.1 Q4 2022-23, is the first update provided on the Council's revised Strategic Risk Register. An update of the position for Q4 would generally be provided to Audit Committee and Cabinet during June. A view was taken this year to report in July to allow for the establishment of the new Audit Committee, prior to review of the register. This report has been brought before Cabinet at the first opportunity after its presentation to Audit Committee.
- 2.2 Future updates on the Strategic Risk Register will provide an assessment of any movement from the previous quarter's position
- 2.3 Appendix A provides a detailed update on the Council's strategic risks as at Q4 2022-23.
- 2.4 Appendix B is a part 2 appendix providing an update on the strategic risk relating to cyber-security and data breach. There is evidence that those intending to target the cyber security arrangements of an organisation typically look at documents such as organisation risk

registers, where security measures are set out. For this reasons, Appendix B is a part 2 document.

### **3 Risk scoring and current risk status**

- 3.1 Appendix C provides an explanation of the scoring system used by the Council to provide a numerical assessment of the status of each strategic risk.
- 3.2 The Council uses a 4x4 risk-scoring matrix. The likelihood that a risk will occur is scored from 1 to 4 (1 being very unlikely, 4 being almost certain). Likewise, the impact/ consequence of a risk is also scored from 1 to 4, (1 being low impact, 4 being significant impact). Both scores are then multiplied together to give an overall score.
- For example: likelihood (4) x impact (4) gives an overall risk score of 16.
- 3.3 An overall risk score of 1 indicates low likelihood/ impact of a risk; a score of 16 indicates high likelihood/ impact of a risk.
- 3.4 The Council provides an assessment of three different types of risk score:
- 1) Inherent risk score. This is the risk score if no controls to manage the risk impact or likelihood were in place. It is expected that the inherent score would be relatively high for all strategic risks.
  - 2) Target risk score or risk appetite score. This is the risk score that this organisation is prepared to accept, to be achieved by the controls that the Council puts in place to manage the impact and likelihood of each risk.
  - 3) Current risk score. This is the risk score that gives an assessment of the current position.
- 3.5 Appendices A and B give an update on the status of the Council's strategic risks as at Q4 2022-23, 31<sup>st</sup> March 2023.

### **4 Presentation to Audit Committee July 2023**

The Q4 2022-23 update of the Council's Strategic Risk Register was presented at Audit Committee in July 2023. Comments on the item can be located in the meeting minutes.

### **5 Financial and value for money implications:**

Proper risk management arrangements support delivery of value for money and helps secure the Council's financial resources.

### **6 Legal Implications**

The Council is required by law to make proper risk management arrangements.

### **7 Risk implications:**

Contained in the body of the report.

### **8 Equalities, Community Impact and Human Rights**

None arising directly from the report.

### **9 Sustainability implications (including climate change, health and wellbeing, community safety)**

None arising directly from the report.

**10 Council infrastructure (including Health and Safety, HR/OD, assets and other resources)**

None arising directly from the report.

**11 Statutory Comments**

**Monitoring Officer:**

No further comments to add to the report.

**Deputy S151 Officer:**

This is a Deputy S151 Officer report.

**12 Conclusion**

This report provides an update on the Council's Strategic Register as at Q4 2022-23.

-